

### interactive dialogue

The "Cooperating Between Co-ops: Strategic Partnerships in the New Era" webinar will begin at 10:00 am CT

To listen to the audio portion of the webinar, please dial 1-800-536-9136, access code: 9038709#.

- A sign-in sheet and materials were attached to the program reminder email sent Wednesday, May 17.
- To submit a question before or during the webinar, please use the chat pane on the lefthand side of your screen.
- A replay of this webinar will be available upon request.



## interactive dialogue

### **Cooperating Between Co-ops: Strategic Partnerships in the New Era**

Michael Weaver Mike Droke To listen to the audio portion of the webinar, please dial 1-800-536-9136, access code: 9038709#.



#### a brave new format

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### why do co-ops try to cooperate?

Market Strategies

Cost Strategies





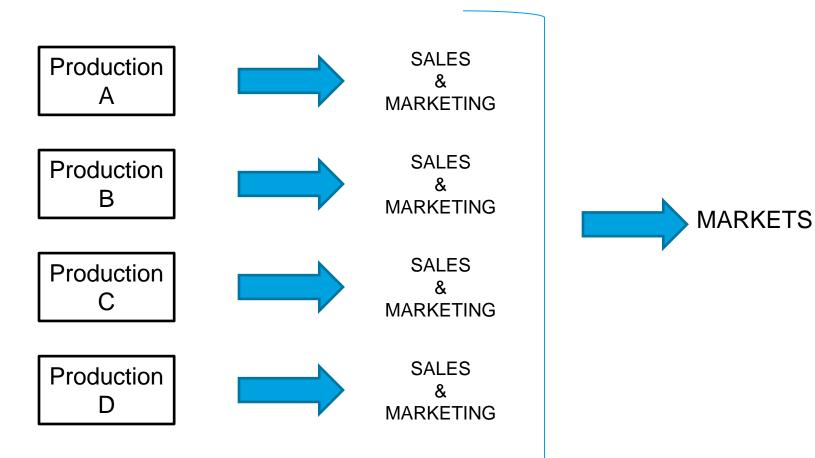
# what types of industries are usually involved?

- Management Services
- Manufacturing
- Health & Insurance Services
- Financial Services
- Food/Retail Services
- Food and Agribusiness
- Production Agriculture
- Beverage Production and Distribution



#### MARKET OR COST STRATEGY

**Joint Marketing Associations** 





#### MARKET OR COST STRATEGY

**Joint Processing Associations** 

Production A



Processing

Production B



Branding

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Production



**Quality Control** 

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Production D



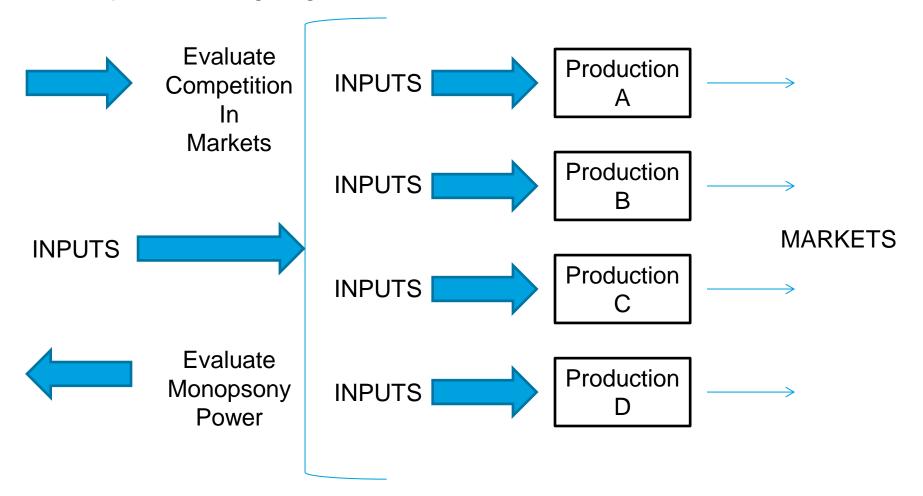
Wholesaling





#### MARKET OR COST STRATEGY

**Group Purchasing Organizations** 





# some legal considerations/topics and risks

- 1. Types of Associations
- 2. Antitrust
- 3. Formation & Capital
- 4. Permanent Capital
- 5. Taxation
- 6. Net Savings/Net Earnings
- 7. Management & Governance
- 8. Membership
- 9. Exit Strategies





#### what structures are used?

- Options
  - Contract joint ventures
  - Holdco Co-op model
  - Joint venture model
  - Merger or Consolidation Model

And what are the costs and benefits of each?



# what is unique about co-ops that gives them more or less options?





# who wants more credit? CLE credit, that is

Complete the sign in sheet included in the reminder email (sent yesterday) and return to <a href="mailto:hubble.michelle@dorsey.com">hubble.michelle@dorsey.com</a>.

We will send CLE Certificates to those who return the form.



#### how do I learn more?

### interactive dialogue

Protecting Your Brand in the Food, Beverage and Agriculture Space

Presented by:

Jeff Cadwell, Dorsey & Whitney, Minneapolis

Mike Droke, Dorsey & Whitney, Seattle & Palo Alto

June 6, 2017 10:00 a.m. (Central Time)



#### questions?



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